

Preface

This manual guides US Army forces (ARFOR) functioning at the operational level of war in concert with joint, multinational, and/or interagency organizations. It describes how the Army service component commander (ASCC), previously known as the theater army commander, applies the FM 100-5¹ fundamentals to ARFOR operating within a theater of operations. This is the Army's manual on *operational art* focused at the operational level of war: the link among theater strategy, campaign plans, and tactics and the bridge between theaterwide campaigns and localized battles and engagements.

This manual delineates the *National Security Strategy*, *National Military Strategy*, joint doctrine, and Army doctrine—that is, FM 100-5. It applies to the conduct of operations across the range of military operations and fills a doctrinal void. This is the first operational- level-of-war doctrinal manual to address the roles and functions of the Army service component and how the ASCC relates to the commander in chief (CINC), peers, and subordinates within the theater structure of the unified command. Additionally, this manual describes the ARFOR in a combatant commander's theater strategic and operational environments. It clarifies the various roles and responsibilities of senior army commanders in theater.

The manual outlines principles and functions for planning and conducting subordinate campaigns and major operations that require the integration of Army combat capabilities and support activities within a joint, multinational, or interagency framework. The manual describes Army operations, including force projection, throughout the full range of military operations—*war* and *military operations other than war (MOOTW)*.

FM 100-7 is designed to assist ASCCs, ARFOR commanders, and other senior army commanders and their staffs to develop a framework necessary to translate strategic guidance into operational and tactical execution in joint, multinational, and interagency environments. This manual implements relevant joint doctrine, incorporates lessons learned from recent operations, and conforms with the Army's keystone doctrine. Additionally, it links FM 100-15,² FM 100-16,³ FM 100-20,⁴ FM 100-25,⁵ and other tactical and logistics doctrinal manuals with joint and Army capstone manuals.

The proponent of this manual is HQ TRADOC. Send comments and recommendations on DA Form 2028 directly to Commander, US Army Training and Doctrine Command, ATTN: ATDO-A, Fort Monroe, VA 23651-5000.

Unless this publication states otherwise, masculine nouns or pronouns do not refer exclusively to men.

1. *Operations*, 14 June 1993.

2. *Corps Operations*, September 1989.

3. *Army Operational Support* (final draft), 4 April 1994.

4. *Military Operations in Low Intensity Conflict*, December 1990.

5. *Doctrine for Army Special Operations Forces*, 1 January 1991.